The Academy Team

Editor Dr. Moana Bhagabati
moana_b@lbsnaa.ernet.in

Editor Nidhi Sharma
nidhi@lbsnaa.ernet.in

Managing Editor Dr. S.H. Khan
shkhan@lbsnaa.ernet.in

Associate Editor Dr. M. Kennedy Singh
ekennedysingh@lbsnaa.ernet.in

The Academy warmly greets all its readers in the Year 2011! This past month of December, unlike in other years, did not see LBSNAA take a break for the winters. Quite fittingly, perhaps, in keeping with the expanded scope and responsibilities of the nation, as the decade took a turn to its second in the millennium. After bidding adieu to the 85th Foundation Course (FC) participants early in the month, it was time to immediately start off on the Phase I training for the IAS Officer Trainees (OTs) of 2010 batch. The last of the FC saw rigorous end-of-Course evaluations, quick recaps of learning, and all the co-curricular activities that could possibly be packed in - before the OTs of the Indian Foreign Service, Indian Police Service, and the Indian Forest Service left for their respective professional training institutes in New Delhi, Hyderabad, and Dehradun, respectively; while the recruits to the IAS stayed on at LBSNAA. The days also saw reaffirmations of friendships, cementing of some relationships, and yes, many a broken heart too, as compulsions of service took people away in different directions! Kamal Nath, the Hon'ble Minister of Road Transport and Highways graced the valedictory function, indeed a memorable occasion in the life of every OT. By mid-month, the OTs of Phase I too embarked on a long voyage of sorts - the Winter Study Tour aka Bharat Darshan - which will take them on an experiential tour of the myriad facets of the country.

After over three months of vibrant interactions with the young recruits to the civil services, which energize the environs of the Academy, it was time to welcome participants of the Mid Career Training Programme Phase V - hosted by the Academy for the first time - in the third week of the month. The earlier Phase V programmes for senior IAS officers were being hosted at the Indian Institute of Management, Ahmedabad. This year, the initial week of the Course was conducted at the Harvard Kennedy School, Boston, after which the IAS officers of the 1979-83 batches along with two members of the Sri Lankan Administrative Service joined LBSNAA for the remainder of the programme until mid January. Leaving behind the brief spell of quiet after the departure of Phase I participants, the Academy precincts were once again abuzz with activities and spirited discussions of the Phase V participants.

The joie de vivre of the Phase V participants, many returning to their beloved Alma Mater after decades, has been quite palpable - as they scaled new heights atop the George Everest point, or sang and danced to delightful old tunes bringing in Christmas cheer, or ringing in a glorious New Year. We dedicate this issue of 'The Academy' to all the participants of Phase V and wish them a most memorable stay in Mussoorie. We also thank them for their contributions to the newsletter, which we are carrying in the inside pages. Happy reading!

Disclaimer: Views expressed by individual contributors do not necessarily represent the views or position of 'The Academy' and LBSNAA.
Phase V: The Phase-V of the Mid Career Training Programme for IAS officers commenced on 12 December, with the initial one week of the Course taking off at the Harvard Kennedy School (HKS). 93 officers from 1979-1983 batches including two officers from the Sri Lankan Administrative Services are participants of this programme. After the opening week at Boston, the programme continued at LBSNAA from 21 December and is on until 14 January 2011.

The tenor of Phase V was set with an address by Nobel Laureate Professor Amartya Sen at the commencement of the Course at HKS. The module at Harvard Kennedy School was designed to give global perspectives on governance and performance frameworks, subsidies, financial sector and related reforms. A team comprising the top faculty of IIM conducted these sessions. The comprehensive deliberations are being complemented by high-order discussions, presentations, and sharing of rich insights by the participants themselves.

In the Academy, the first two weeks, from 21 December have been scheduled for sessions by the Indian Institute of Management (IIM), Ahmedabad and primarily included inputs on infrastructure - social and physical, regulatory frameworks, subsidies, financial sector and related reforms. A team comprising the top faculty of IIM conducted these sessions. The comprehensive deliberations are being complemented by high-order discussions, presentations, and sharing of rich insights by the participants themselves.

The tenor of Phase V was set with an address by Nobel Laureate Professor Amartya Sen at the commencement of the Course at HKS. The module at Harvard Kennedy School was designed to give global perspectives on governance and included sessions on the Global Financial Crisis, economic challenges of Globalization, Global Climate Change Policy as well as Strategic Leadership and Ethics. The global perspective was followed up by inward focus and deliberations on issues of strategic importance for the nation.

In the Academy, the first two weeks, from 21 December have been scheduled for sessions by the Indian Institute of Management (IIM), Ahmedabad and primarily included inputs on infrastructure - social and physical, regulatory frameworks, subsidies, financial sector and related reforms. A team comprising the top faculty of IIM conducted these sessions. The comprehensive deliberations are being complemented by high-order discussions, presentations, and sharing of rich insights by the participants themselves.

The tests wrapped up, the OTs spent the last of their days in the Academy living it up with their batch mates from different services, immersing themselves in a number of extracurricular activities. They also had an enriching interaction with Azim Premji through videoconference. Many of them took off on a river rafting expedition to Rishikesh, braving the icy-cold rapids. Another team opted for the thrill of rock climbing at the Indo-Tibetan Border Police (ITBP) campus in Mussoorie. Appreciating the environmental concerns and to reinforce the concept of dignity of labour, a Shramdan was organized early in the early morning of 6 December. The entire Faculty, OTs of the Foundation Course, and members of the staff joined hands in this battle for cleaner environs.

The OTs of the 85th Foundation Course organized Sham-E-Rukhsat - the moment of departure - a cultural evening on 9 December, followed by a special dinner at the Officer’s Mess and a campfire. The blues of parting from the Academy and friends from other Services were downed in open-air dancing well into the night. The following day (10 December) saw heavy hearts bidding goodbye to dear friends, as the OTs belonging to the Indian Foreign Service, Indian Forest Service, and Indian Police Service left Mussoorie to resume training at the Institutes of their respective Services. As one of them put it, “One had to say byes to people; you could not even properly say Hi to!”

Phase I: The Phase I of the IAS commenced on 13 December, immediately after completion of the 85th FC with 136 officers. Three OTs of Phase I participated in the Inter Institutional Debate organized by the Oil and Natural Gas Corporation (ONGC) Academy at Dehradun on 12 December. While the team ended as runners-up, the prize for the ‘Best Speaker against the motion’ was bagged by Joyoshi Dasgupta. The first week of the Course saw an alignment and reorientation through sessions designed to put in perspective the role of an IAS officer in a rapidly changing strategic and socio-economic milieu, and in an India of rising aspirations. After a week of orientation, the OTs left for the much awaited Bharat Darshan on 17 December which would take them through the length and breadth of the country before their return to the Academy to continue their training on 21 February.

85th Foundation Course: The last few days of this vibrant Course was taken up with the end-of-term examinations. The tests wrapped up, the OTs spent the last of their days in the Academy living it up with their batch mates from different services, immersing themselves in a number of extracurricular activities. They also had an enriching interaction with Azim Premji through videoconference. Many of them took off on a river rafting expedition to Rishikesh, braving the icy-cold rapids. Another team opted for the thrill of rock climbing at the Indo-Tibetan Border Police (ITBP) campus in Mussoorie. Appreciating the environmental concerns and to reinforce the concept of dignity of labour, a Shramdan was organized early in the early morning of 6 December. The entire Faculty, OTs of the Foundation Course, and members of the staff joined hands in this battle for cleaner environs.

The OTs of the 85th Foundation Course organized Sham-E-Rukhsat - the moment of departure - a cultural evening on 9 December, followed by a special dinner at the Officer’s Mess and a campfire. The blues of parting from the Academy and friends from other Services were downed in open-air dancing well into the night. The following day (10 December) saw heavy hearts bidding goodbye to dear friends, as the OTs belonging to the Indian Foreign Service, Indian Forest Service, and Indian Police Service left Mussoorie to resume training at the Institutes of their respective Services. As one of them put it, “One had to say byes to people; you could not even properly say Hi to!”

Phase V participants atop the George Everest Peak

Rigorous classroom inputs apart, Phase V also had its lighter moments during Christmas and the eve of the New Year. A gala musical evening was organized on 25 December at the Officer Trainee Lounge, where the participants of Phase V joined in with gusto. The New Year was welcomed with equal gaiety by the Course participants and the Academy fraternity! Another refreshing change was that the salubrious climes of Mussoorie induced the participants to opt for perambulation or the lowly bicycle as their preferred mode of transport!
The 85th Foundation Course that commenced on 30 August came to a formal closure with the Valedictory Function on 10 December. Kamal Nath, Hon’ble Minister of Road Transport and Highways presided over the function and gave away prizes to meritorious officers at the award distribution ceremony.

**E-office:** A workshop in connection with implementation of online file system in the Academy was held on 14-15 December.

**Research Centres in Action**

**Centre for Disaster Management (CDM)**

The Centre conducted a training programme on “Science & Technology for Rural Societies” from 6-17 December under the plan scheme ‘National Training Programme for Scientists and Technologists working in the Government Sector’ supported by Department of Science and Technology, GoI. Attended by 18 scientists/technologists from different parts of the country, the main feature of this two-week programme was to experience the theoretical participatory learning methods through village-study visit.

The scientists went through PLA steps in two villages in Kalsi Block (Dehradun District) to survey scientific interventions and impact on socio-economic conditions, the way of life, infrastructure facilities, and social dynamics, etc. At the end of the exhaustive field visit the groups prepared reports with suggestions for scientific and technological intervention in the villages. The EDO and other Uttarakhand officials were also invited as observers during the presentation of the group reports.

---

**News Sparks continued from page 4**

दिनांकियों को अविश्वसनीय रूप से हिन्दी में लिखने का आरोप किया, साथ ही अन्य अनुमानों से हिन्दी में कारणों के बारे में चर्चा करने की दिशा में अविरल प्रगति करने के लिए निवेदित किया।

नगर राजसभा कार्यक्रम के संबंधि समिति के सदस्य ने उन्हें अपने बच्चों के लिए शिक्षा लेने के लिए उपयोगी किया।

उपरोक्त प्रोत्साहनों में अकादमी की ओर से मेली गई भारी लेख की अविश्वसनीय प्रशंसकों से सुनिया रहा पाटिक, जो "मैं मज़दूर" शीर्षक क्रिया को दिनांक 14 दिसंबर, 2010 के अनुसार केवल में मानना अकादमी एवं अखबार अपूर्वक, देहरादून द्वारा सुनाक ध्वनि एवं गाया प्रशिक्षण पत्र देखी गई पुस्तक से सम्पन्न किया गया।

**‘मैं मज़दूर’**

मैं मज़दूर,
गुरु वाहीं मज़दूरी न रिस्क धन से बाँध वाहीं सान समान।

मैं कारों दुःखियाँ, जिससे मैं जाती हूँ देव-हर, साथ ही देन हार कर थी, नहीं हो पाती भूख शात।

Department of Science and Technology, GoI.

Attended by 18 scientists/technologists from different parts of the country, the main feature of this two-week programme was to experience the theoretical participatory learning methods through village-study visit.

The scientists went through PLA steps in two villages in Kalsi Block (Dehradun District) to survey scientific interventions and impact on socio-economic conditions, the way of life, infrastructure facilities, and social dynamics, etc. At the end of the exhaustive field visit the groups prepared reports with suggestions for scientific and technological intervention in the villages. The EDO and other Uttarakhand officials were also invited as observers during the presentation of the group reports.
The Minivets are Here
(An ode to our beloved Nagarjuna)

I became a novice Star Gazer.
Walking with you in Mussoorie, The clear sky, The cold nights would enthuse you to teach me Astronomy.

Walking alone in the clear nights one could locate The Hercules constellation with the belt on.

The Galaxy and Constellations are mere words now, The clear sky, The cold nights would have now become PMGSY, NREGA but our twinkling star, Stars such as Boots, Orion are all here,

"Let there be Light" Commandment uttered on the stage.

"Bird watching", of the feathered kind, Skits you staged, roles you assigned us, where are you Naga?

Walking with you in Mussoorie, "Bird watching", of the feathered kind, Skits you staged, roles you assigned us, where are you Naga?

"Bird watching", of the feathered kind, Skits you staged, roles you assigned us, where are you Naga?

"Bird watching", of the feathered kind, Skits you staged, roles you assigned us, where are you Naga?

"Bird watching", of the feathered kind, Skits you staged, roles you assigned us, where are you Naga?
Journey of an ASM

Sanjiv Kumar

While glancing through the pages of *The Tribune* in June 2006, I got stuck at the first page of “Chandigarh Tribune” carrying the photograph of the Assistant Station Master (ASM) candidates waiting for the train for their return journey and found myself tempted to narrate the journey of an ASM.

It dates back to June 1975, when I received a call letter for appearing in the ASM’s written test. Everybody in the family was happy. My father, himself a Railways employee, had special reason to be happy. More thrilled was my uncle. The journey of a group of eight candidates began in a passenger train leaving Jullundur railway station for Ludhiana on a sultry evening. The thrill of journey was unaccountable. The thrill of being in a train was only heightened when the train reached near Mussoorie. Mussoorie has now grown modern with places, Mussoorie. Mussoorie has now grown modern with

Mussoorie was for me, as it was for everyone else, a fresh home-coming for me to be at one of my dearest places, Mussoorie. Mussoorie has now grown modern with

I had an occasion to attend one week course on ‘Ethical Issues in Administration’ at LBSNAA in September 2000.

On reaching Mussoorie, we got a room near the Library Point. In an attempt to explore Mussoorie, we started off our journey towards the Children’s Park. On the way, there was a huge gate showing the entrance to the Lal Bahadur Shastri National Academy of Administration. By this time, we had come to know that this was the academy producing the Deputy Commissioners. Later on, I happened to be there on two occasions. First, for the foundational course of the Indian Economic Service; and then for the IAS.

First time, I came to know about the Deputy Commissioner’s aura from close quarters was the visit of the then Deputy Commissioner of Jullundur, Mr Ram Gopal, to my college function in the early seventies. My first encounter with an SDM was in the middle column titled “SDM’s Chhora” written by Mr M.G. Devasahayam that appeared in The Tribune sometime in 1978.

As far as I remember, my college function in the early seventies. My first encounter with an SDM was in the middle column titled “SDM’s Chhora” written by Mr M.G. Devasahayam that appeared in The Tribune sometime in 1978.

Though, in between, I got selected into the clerical cadre in two nationalized banks and as probationary officer into two nationalized banks, to be part of LBSNAA remained at the centre of my heart.

During my IES foundational course, I noticed that my dad and my uncle were happy. My father, himself a Railways employee, had special reason to be happy. More thrilled was my uncle. The journey of a group of eight candidates began in a passenger train leaving Jullundur railway station for Ludhiana on a sultry evening. The thrill of journey was unaccountable. The thrill of being in a train was only heightened when the train reached near Mussoorie. Mussoorie has now grown modern with places, Mussoorie. Mussoorie has now grown modern with
Ladakh Visit
(19 to 24 October 2006)

Snehlata Srivastava*

We went to Leh by Jet Airways flight at 6 am and reached Leh at 7.30 am on 19 October 2006. To enjoy maximum the visit to Ladakh, one has to be real fit and preferably visit this place when one is younger in age, between 18-40.

Precautions:

- First day just take rest and move only to nearby market and in the area of your stay, no matter how fit you feel that day. Second day, also travel short distances. From the 3rd day long travel is advised. This prevents you from the problems you may face there.
- Although we could climb up Vaihno Devi stairs about 150 at a time and completed the Yatra to the shrine but due to heavy snowfall and bad weather, returned 12 km before Changla Pass. Then we went to Pathar Sahib Gurudwara and confluence of Zanskar and Indus rivers. On the way we saw Magnetic illusion point where you park your vehicle in the middle of the road on the painted white box and you feel the vehicle moving in different directions. Honestly, we did not have that illusion but it was enjoyable trying to do that anyway.
- Zillang is the last village from confluence where you can reach through river trek when Indus river is frozen. Otherwise one has to reach via Kargil which is 205 km plus 200km. On this road Indian Oil highest bottling plant, PCI godam and industrial unit of J & K Lebbery production unit are situated. The villages on the way are Nimmu, 2 km from confluence and Phayang. Then we saw the museum maintained by the forces. It has a very rich collection of high altitude flora and fauna, arms and ammunitions, etc. I wish they could show these items on the internet as in a brief time available one cannot absorb so many details.

Day 5: We visited the 11th century Mandala architecture Anchit Gompa a branch of Likir monastery comprising of old temples. There are three temples - Golden Buddha Sumtsok Temple, Lotsava Lakhang and Manjushri Lakhang. We reached the Alich monastery passing through Nimmu, Bazgo, a small palace, the apricot region, where one finds greyish green hills on the left side and reddish purple terrain on the right. This area was so warm that in last four days we could get ourselves photographed without two-three layers of woolens for the first time. Saspol has a Doordarshan Kendra. This area was very dusty also. Attended one local marriage and returned in the evening. We bought dried apricot, roasted barley with apricot seed, tiny tea cups without handle for Chinese tea, some fresh vegetables like giant size radish, carrots with leaves, etc. We saw in the market that butter is kept in the stomach of yakk (hollow) and sold. Pure vegetarians should know this!

Day 6: Returned to Delhi by Indian Airlines flight from Leh to Delhi in the afternoon. In fact we were booked on Jet Airways flight on discounted tickets which was Rs.1000 less than the actual fare - i.e.Rs.7660, but they cancelled their flight on that day in the morning at 6.30 am. Although the Jet staff was trying to book us on IA flight at 11 am, we were told that on IA flight X class tickets costing only Rs. 3430 were available and fortunately we got them, resulting in quite a lot of savings. Only thing, we had to hang around at the airport for five hours. In the VIP lounge we met one Lama Horble Cheogon from Kargyupa Monastery. His address is P.O. Clement town-248002, Dehradun (UK). His phone numbers are +91-135-2641704, 91-9418057951, 91-9818811351. The airport staff was eager to meet him and touch his feet. I must say that Mr. Cheogon was simple, courteous and with humility talking to everyone of us. We had a discussion on many topics related to meditation and on some points where we are in dilemma like whether to spend more time doing religious ceremony or doing own work. We find that his preaching is practical and contemporary. He traveled with us in the flight. We got the benefit of his proximity.

*Batch of 1982 (Madhya Pradesh)